

Agenda

Early Registration — Sunday, November 15, 2026

6:00 pm - 10:00 pm	Registration Location: Lobby Registration Access: Attendees, Spouses Sponsored by: TapestryHealth Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...	Registration
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Day 1 — Monday, November 16, 2026

8:30 am - 12:30 pm	Golf Tournament Registration Access: Attendees, Spouses Join us for 18 holes of fun and friendly competition on the beautiful course! Tee off with fellow attendees at a 8:30 AM shotgun start and enjoy an afternoon filled with great swings, laughs, and conn...	Activities
9:00 am - 11:00 am	Pickleball Registration Access: Attendees, Spouses Grab a paddle and join fellow attendees for a morning of pickleball. Whether you're a seasoned player or picking it up for the first time, it's a fun, active way to connect and get the day started.	Activities
9:00 am - 6:00 pm	Registration & Hospitality Location: San Jose Foyer (level 2) Registration Access: Attendees, Spouses Sponsored by: TapestryHealth Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Our team will be available to answer questions and help you make the most of your time at the...	Registration
10:00 am - 6:00 pm	Innovation Lab Location: San Antonio Grand Ballroom (level 2) Speakers: Tanvir Ahmed Shaikh (Innovation Advisor), Kasun Amarasinghe, Ph.D. (Innovation Advisor) Step inside the eCapWest Innovation Lab, an interactive experience designed to turn today's operational pain points into tomorrow's possibilities. Connect with faculty and staff affiliated with Carneg...	Workshop
10:00 am - 6:00 pm	Networking Location: San Antonio Grand Ballroom (level 2) Registration Access: Attendees Sponsored by: T7 Capital Networking is at the heart of the eCapWest experience. Connect with industry leaders, exchange ideas, build new relationships, and strengthen existing ones in an environment designed to foster meaning...	Networking
12:15 pm - 1:15 pm	Texas in Focus: Legislative, Regulatory & Reimbursement Updates Shaping Skilled Nursing Location: San Antonio Grand Ballroom (level 2) Speakers: Eddie Parades (Moderator), Roland Leal (Panelist), Meera Riner (Panelist), Jon Unroe (Panelist) Registration Access: Attendees As one of the most dynamic and closely watched markets in the country, Texas continues to shape the future of skilled nursing through evolving legislation, regulatory oversight, and reimbursement stru...	Session

2:00 pm - 3:00 pm	Book Club Location: TBD Registration Access: Spouses Spouses are invited to a relaxed afternoon gathering built around great conversation and good company. Whether you arrive having finished the latest page turner or simply looking to unwind and connect...	Activities
2:30 pm - 3:15 pm	Beyond Survival: Operating High-Performing Buildings in a Margin-Constrained Environment Location: San Antonio Grand Ballroom (level 2) Registration Access: Attendees	Session
3:30 pm - 4:00 pm	Catalyst Pitch (A) Location: San Antonio Grand Ballroom (level 2) Registration Access: Attendees Catalyst Live Pitch Session is the showcase for healthcare's rising innovators at eCapWest. The first group of Catalyst innovators take the stage to pitch before a room of top operators and investors,...	Catalyst
4:15 pm - 4:45 pm	Catalyst Pitch (B) Location: San Antonio Grand Ballroom (level 2) Registration Access: Attendees Catalyst Live Pitch Session continues as the second group of Catalyst innovators take the stage to pitch before a room of top operators and investors, gaining visibility and opportunity. It's where ga...	Catalyst
5:00 pm - 6:30 pm	Women of eCapWest Location: Emily's Rose Court Registration Access: Attendees, Spouses Women of eCap is a dedicated gathering designed to celebrate, connect, and empower the women shaping the future of skilled nursing and healthcare. More than a networking event, Women of eCap creates s...	Networking
6:30 pm - 9:30 pm	Welcome Bash Location: Plaza San Saba, Esparaza Lawn and Primero Terrace Registration Access: Attendees, Spouses Kick off eCapWest at the Welcome Bash, an evening of networking, entertainment, and great conversations. Connect with fellow attendees, reconnect with familiar faces, and start building relationships...	Food & Fun

Day 2 — Tuesday, November 17, 2026

7:00 am - 9:00 am	Breakfast Location: San Antonio Ballroom Foyer and North Terrace Registration Access: Attendees, Spouses Sponsored by: Tech-Keys, Global Tech Fuel up for the day with one of eCapWest attendee favorites. Enjoy an incredible breakfast spread while connecting with fellow industry professionals before a full day of sessions, networking, and opp...	Food & Fun
7:00 am - 6:00 pm	Registration Desk Location: San Jose Foyer Registration Access: Attendees, Spouses Sponsored by: TapestryHealth Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...	Registration
7:30 am - 8:15 am	Yoga Location: Quenche Patio Registration Access: Attendees, Spouses Start your morning with a revitalizing yoga session to center your mind and body before the day's full schedule. All levels welcome, so come as you are and ease into the day feeling refreshed.	Activities

9:00 am - 5:00 pm	Networking Location: San Antonio Grand Ballroom (level 2) Registration Access: Attendees Sponsored by: T7 Capital Connection is at the core of eCapWest. Meet industry leaders, share ideas, and form new relationships while deepening existing ones in a setting built for meaningful conversation.	Networking
9:00 am - 5:00 pm	Innovation Lab Location: San Antonio Grand Ballroom (level 2) Speakers: Tanvir Ahmed Shaikh (Innovation Advisor), Kasun Amarasinghe, Ph.D. (Innovation Advisor) Step inside the eCapWest Innovation Lab, an interactive experience designed to turn today's operational pain points into tomorrow's possibilities. Connect with faculty and staff affiliated with Carneg...	Workshop
9:30 am - 10:15 am	Capital in Transition: HUD, REITs & the Future of Skilled Nursing Capital Location: San Antonio Grand Ballroom (level 2) Speakers: Jason Dopoulos (Panelist) Registration Access: Attendees Capital markets are entering a new chapter. With HUD modernizing portions of its lending process and investors reevaluating opportunities across healthcare real estate, executives must understand wher...	Session
10:30 am - 11:30 am	AI Session Registration Access: Attendees Discover how artificial intelligence is reshaping skilled nursing and healthcare operations. This session explores practical applications, emerging tools, and real-world use cases helping operators im...	Session
11:30 am - 12:00 pm	Catalyst Final Pitch Showdown - Showcasing Innovation in Skilled Nursing Location: San Antonio Grand Ballroom (level 2) Registration Access: Attendees The Catalyst Final Pitch Showdown brings eCapWest's top three innovators from Day One back to the stage to pitch in front of the entire eCapWest audience. These finalists will showcase their groundbre...	Catalyst
12:30 pm - 2:00 pm	Lunch Location: San Antonio Ballroom Foyer and North Terrace Registration Access: Attendees, Spouses Sponsored by: Global Tech, Tech-Keys Take a break, grab a great meal, and continue the conversations that make eCapWest special. Lunch provides the perfect opportunity to network with fellow attendees, reconnect with colleagues, and buil...	Food & Fun
3:30 pm - 5:00 pm	Tennis Registration Access: Attendees, Spouses Hit the court for a friendly afternoon of tennis with fellow attendees. All skill levels welcome to come for the match, stay for the connections.	Activities
5:45 pm - 6:30 pm	Mentorship Exchange Mixer Location: Primero Terrace Registration Access: Attendees The best advice often comes from a single conversation. This curated networking mixer brings together leaders for meaningful discussions, shared experiences, and authentic mentorship. Whether you're l...	Networking
6:30 pm - 9:30 pm	Premier Dinner Location: Resort Pool Registration Access: Attendees, Spouses The Premier Dinner offers an evening of upscale décor, interactive booths, and gourmet cuisine. It's a night of elevated fun, great food, and unmatched networking with industry leaders.	Food & Fun

Day 3 — Wednesday, November 18, 2026

7:00 am - 12:00 pm	Registration Desk Location: Lobby Registration Access: Attendees, Spouses Sponsored by: TapestryHealth Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...	Registration
7:30 am - 12:00 pm	Breakfast and Networking Location: Plaza San Saba, Esparaza Lawn and Primero Terrace Registration Access: Attendees, Spouses Start the final day of eCapWest with a great breakfast and one last opportunity to connect with fellow attendees. Reflect on key takeaways, strengthen new relationships, and make the most of your fina...	Food & Fun