Agenda

Early Registration — Sunday, November 15, 2026

6:00 pm – 10:00 pm — **Registration** — Registration

Location: Lobby
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...

Day 1 — Monday, November 16, 2026

8:30 am – 12:30 pm — **Golf Tournament** — Activities

Registration Access: Attendees, Spouses
Join us for 18 holes of fun and friendly competition on the beautiful course! Tee off with fellow attendees at a 8:30 AM shotgun start and enjoy an afternoon filled with great swings, laughs, and conn...

9:00 am – 11:00 am — **Pickleball** — Activities

Registration Access: Attendees, Spouses
Grab a paddle and join fellow attendees for a morning of pickleball. Whether you're a seasoned player or picking it up for the first time, it's a fun, active way to connect and get the day started.

9:00 am – 6:00 pm — **Registration & Hospitality** — Registration

Location: San Jose Foyer (level 2)
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Our team will be available to answer questions and help you make the most of your time at the...

10:00 am – 6:00 pm — **The Catalyst Lounge** — Catalyst

Location: San Antonio Grand Ballroom (level 2)
Sponsored by: Viventium + Apploi
Take a break, grab a cup, and keep the conversation going. The Catalyst Lounge, sponsored by Viventium + Apploi, is a dedicated space to connect with colleagues, catch up with friends, and build new r...

10:00 am – 6:00 pm — **Innovation Lab** — Workshop

Location: San Antonio Grand Ballroom (level 2)
Speakers: Tanvir Ahmed Shaikh (Innovation Advisor), Kasun Amarasinghe, Ph.D. (Innovation Advisor), Rema Padman (Innovation Advisor)
Sponsored by: MegaEdge
Step inside the eCapWest Innovation Lab, an interactive experience designed to turn today's operational pain points into tomorrow's possibilities. Connect with faculty and staff affiliated with Carneg...

10:00 am – 6:00 pm — **Networking** — Networking

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
Sponsored by: T7 Capital
Networking is at the heart of the eCapWest experience. Connect with industry leaders, exchange ideas, build new relationships, and strengthen existing ones in an environment designed to foster meaning...

12:15 pm – 1:15 pm — **Session**

Texas in Focus: Legislative, Regulatory & Reimbursement Updates Shaping Skilled Nursing

Location: San Antonio Grand Ballroom (level 2)
Speakers: Eddie Parades (Moderator), Roland Leal (Panelist), Meera Riner (Panelist), Jon Unroe (Panelist)
Registration Access: Attendees
As one of the most dynamic and closely watched markets in the country, Texas continues to shape the future of skilled nursing through evolving legislation, regulatory oversight, and reimbursement stru...

2:00 pm – 3:00 pm — **Activities**

Book Club

Location: TBD
Registration Access: Spouses
Spouses are invited to a relaxed afternoon gathering built around great conversation and good company. Whether you arrive having finished the latest page turner or simply looking to unwind and connect...

2:30 pm – 3:15 pm — **Session**

Beyond Survival: Operating High-Performing Buildings in a Margin-Constrained Environment

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
As labor costs remain elevated and reimbursement growth struggles to keep pace with inflation, operators are being forced to rethink how they run their buildings. This session explores the operational...

3:30 pm – 4:00 pm — **Catalyst**

Catalyst Pitch (A)

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
Catalyst Live Pitch Session is the showcase for healthcare’s rising innovators at eCapWest. The first group of Catalyst innovators take the stage to pitch before a room of top operators and investors,...

4:15 pm – 4:45 pm — **Catalyst**

Catalyst Pitch (B)

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
Catalyst Live Pitch Session continues as the second group of Catalyst innovators take the stage to pitch before a room of top operators and investors, gaining visibility and opportunity. It’s where ga...

5:00 pm – 6:30 pm — **Networking**

Women of eCapWest

Location: Emily's Rose Court
Registration Access: Attendees, Spouses
Women of eCap is a dedicated gathering designed to celebrate, connect, and empower the women shaping the future of skilled nursing and healthcare. More than a networking event, Women of eCap creates s...

6:30 pm – 9:30 pm — **Food & Fun**

Welcome Bash

Location: Plaza San Saba, Esparaza Lawn and Primero Terrace
Registration Access: Attendees, Spouses
Kick off eCapWest at the Welcome Bash, an evening of networking, entertainment, and great conversations. Connect with fellow attendees, reconnect with familiar faces, and start building relationships...

Day 2 — Tuesday, November 17, 2026

7:00 am – 9:00 am — **Food & Fun**

Breakfast

Location: San Antonio Ballroom Foyer and North Terrace
Registration Access: Attendees, Spouses
Sponsored by: Tech-Keys, Global Tech
Fuel up for the day with one of eCapWest attendee favorites. Enjoy an incredible breakfast spread while connecting with fellow industry professionals before a full day of sessions, networking, and opp...

7:00 am – 6:00 pm — Registration

Registration Desk

Location: San Jose Foyer
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
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7:30 am – 8:15 am — Activities

Yoga

Location: Quenche Patio
Registration Access: Attendees, Spouses
Start your morning with a revitalizing yoga session to center your mind and body before the day's full schedule. All levels welcome, so come as you are and ease into the day feeling refreshed.

9:00 am – 5:00 pm — Networking

Networking

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
Sponsored by: T7 Capital
Connection is at the core of eCapWest. Meet industry leaders, share ideas, and form new relationships while deepening existing ones in a setting built for meaningful conversation.

9:00 am – 5:00 pm — Workshop

Innovation Lab

Location: San Antonio Grand Ballroom (level 2)
Speakers: Tanvir Ahmed Shaikh (Innovation Advisor), Kasun Amarasinghe, Ph.D. (Innovation Advisor), Rema Padman (Innovation Advisor)
Sponsored by: MegaEdge
Step inside the eCapWest Innovation Lab, an interactive experience designed to turn today's operational pain points into tomorrow's possibilities. Connect with faculty and staff affiliated with Carneg...

9:00 am – 5:00 pm — Catalyst

The Catalyst Lounge

Location: San Antonio Grand Ballroom (level 2)
Sponsored by: Viventium + Apploi
Take a break, grab a cup, and keep the conversation going. The Catalyst Lounge, sponsored by Viventium + Apploi, is a dedicated space to connect with colleagues, catch up with friends, and build new r...

9:30 am – 10:15 am — Session

Capital in Transition: HUD, REITs & the Future of Skilled Nursing Capital

Location: San Antonio Grand Ballroom (level 2)
Speakers: Jason Dopoulos (Panelist), Jennifer Buhlman (Panelist)
Registration Access: Attendees
Capital markets are entering a new chapter. With HUD modernizing portions of its lending process and investors reevaluating opportunities across healthcare real estate, executives must understand wher...

10:30 am – 11:30 am — Session

AI Session

Registration Access: Attendees
Discover how artificial intelligence is reshaping skilled nursing and healthcare operations. This session explores practical applications, emerging tools, and real-world use cases helping operators im...

11:30 am – 12:00 pm — Catalyst

Catalyst Final Pitch Showdown – Showcasing Innovation in Skilled Nursing

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
The Catalyst Final Pitch Showdown brings eCapWest's top three innovators from Day One back to the stage to pitch in front of the entire eCapWest audience. These finalists will showcase their groundbre...

12:30 pm – 2:00 pm — Food & Fun

Lunch

Location: San Antonio Ballroom Foyer and North Terrace
Registration Access: Attendees, Spouses
Sponsored by: Global Tech, Tech-Keys
Take a break, grab a great meal, and continue the conversations that make eCapWest special. Lunch provides the perfect opportunity to network with fellow attendees, reconnect with colleagues, and buil...

3:30 pm – 5:00 pm — **Activities**

Tennis

Registration Access: Attendees, Spouses

Hit the court for a friendly afternoon of tennis with fellow attendees. All skill levels welcome to come for the match, stay for the connections.

5:45 pm – 6:30 pm — **Networking**

Mentorship Exchange Mixer

Location: Primero Terrace

Registration Access: Attendees

The best advice often comes from a single conversation. This curated networking mixer brings together leaders for meaningful discussions, shared experiences, and authentic mentorship. Whether you're l...

6:30 pm – 9:30 pm — **Food & Fun**

Premier Dinner

Location: Resort Pool

Registration Access: Attendees, Spouses

The Premier Dinner offers an evening of upscale décor, interactive booths, and gourmet cuisine. It's a night of elevated fun, great food, and unmatched networking with industry leaders.

Day 3 — Wednesday, November 18, 2026

7:00 am – 12:00 pm — **Registration**

Registration Desk

Location: Lobby

Registration Access: Attendees, Spouses

Sponsored by: TapestryHealth

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7:30 am – 12:00 pm — **Food & Fun**

Breakfast and Networking

Location: Plaza San Saba, Esparaza Lawn and Primero Terrace

Registration Access: Attendees, Spouses

Start the final day of eCapWest with a great breakfast and one last opportunity to connect with fellow attendees. Reflect on key takeaways, strengthen new relationships, and make the most of your fina...