Agenda

Early Registration — Sunday, November 15, 2026

6:00 pm – 10:00 pm — **Registration** — Registration

Location: Lobby
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...

Day 1 — Monday, November 16, 2026

6:00 am – 10:00 pm — **Synagogue** — Activities

Location: San Juan (Level 3)
Registration Access: Attendees
Sponsored by: Specialty Rx
A synagogue is available for attendees who wish to pray or observe religious services. Sponsored by Specialty RX.

8:30 am – 12:30 pm — **Golf Tournament** — Activities

Location: La Cantera Golf Course
Registration Access: Attendees, Spouses
Join us for 18 holes of fun and friendly competition on the beautiful course! Tee off with fellow attendees at a 8:30 AM shotgun start and enjoy an afternoon filled with great swings, laughs, and conn...

9:00 am – 6:00 pm — **Registration & Hospitality** — Registration

Location: San Jose Foyer (level 2) & Ballroom North Terrace
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Our team will be available to answer questions and help you make the most of your time at the...

9:00 am – 11:00 am — **Pickleball** — Activities

Location: Tennis Courts
Registration Access: Attendees, Spouses
Grab a paddle and join fellow attendees for a morning of pickleball. Whether you’re a seasoned player or picking it up for the first time, it’s a fun, active way to connect and get the day started.

10:00 am – 6:00 pm — **The Catalyst Lounge** — Catalyst

Location: San Antonio Grand Ballroom (level 2)
Sponsored by: Viventium + Apploi
Take a break, grab a cup, and keep the conversation going. The Catalyst Lounge, sponsored by Viventium + Apploi, is a dedicated space to connect with colleagues, catch up with friends, and build new r...

10:00 am – 6:00 pm — **eXCHANGE Podcast** — Podcast

Location: San Antonio Ballroom Foyer
Speakers: Kimberly Marselas (Moderator)
Sponsored by: 360 Media Group, McKnights
The Exchange Podcast One interview at a time, The Exchange Podcast at eCapWest builds a library of high-quality conversations with owners, operators, executives, investors, lenders, and innovators who...

10:00 am – 6:00 pm — Networking

Networking

Networking

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
Sponsored by: T7 Capital
Networking is at the heart of the eCapWest experience. Connect with industry leaders, exchange ideas, build new relationships, and strengthen existing ones in an environment designed to foster meaning...

10:00 am – 6:00 pm — The Megadata AI Lounge

The Megadata AI Lounge

Workshop

Location: San Antonio Grand Ballroom (level 2)
Speakers: Tanvir Ahmed Shaikh (Innovation Advisor), Kasun Amarasinghe, Ph.D. (Innovation Advisor), Rema Padman (Innovation Advisor)
Sponsored by: MegaEdge, Megadata Health Systems
Step inside the AI Lounge, an interactive experience designed to turn today's operational pain points into tomorrow's possibilities. Connect with professors from Carnegie Mellon, alongside engineers o...

12:15 pm – 1:15 pm — Texas in Focus: Legislative, Regulatory & Reimbursement Updates Shaping Skilled Nursing

Texas in Focus: Legislative, Regulatory & Reimbursement Updates Shaping Skilled Nursing

Session

Location: Session Room
Speakers: Eddie Parades (Moderator), Roland Leal (Panelist), Meera Riner (Panelist), Jon Unroe (Panelist)
Registration Access: Attendees
As one of the most dynamic and closely watched markets in the country, Texas continues to shape the future of skilled nursing through evolving legislation, regulatory oversight, and reimbursement stru...

1:30 pm – 2:15 pm — AI in Skilled Nursing: Practical Applications Driving Real Results Today

AI in Skilled Nursing: Practical Applications Driving Real Results Today

Session

Location: Session Room
Speakers: Mathew Thengil (Panelist), Dan Brody (Moderator), Steven Feld (Panelist), Allan Garfinkel (Panelist)
Registration Access: Attendees
Sponsored by: Mozart & Co
Discover how artificial intelligence is reshaping skilled nursing and healthcare operations. This session explores practical applications, emerging tools, and real-world use cases helping operators im...

2:00 pm – 3:00 pm — Book Club

Book Club

Activities

Location: Sweetfire Kitchen
Registration Access: Spouses
Spouses are invited to a relaxed afternoon gathering built around great conversation and good company. Whether you arrive having finished the latest page turner or simply looking to unwind and connect...

2:30 pm – 3:15 pm — Catalyst Pitch (A)

Catalyst Pitch (A)

Catalyst

Location: Session Room
Speakers: Adam Lewis (Mentor)
Registration Access: Attendees
Sponsored by: Viventium + Apploi, SNF Clinic, Platform Solutions, Kaizen Automation, CareLine Concierge, NouVelle.Ed
The Catalyst Live Pitch Session, moderated by Adam Lewis, is the showcase for healthcare's rising innovators at eCap West. The first group of Catalyst innovators takes the stage to pitch before a room...

3:45 pm – 4:15 pm — Catalyst Pitch (B)

Catalyst Pitch (B)

Catalyst

Location: San Antonio Grand Ballroom (level 2)
Speakers: Adam Lewis (Mentor)
Registration Access: Attendees
Sponsored by: Viventium + Apploi, NavigAid, Remedi, Ascenix, NHAI, Teton
The Catalyst Live Pitch Session, moderated by Adam Lewis, is the showcase for healthcare's rising innovators at eCap West. The second group of Catalyst innovators takes the stage to pitch before a roo...

5:00 pm – 6:30 pm — **Networking** **Food & Fun**

Women of eCapWest

Location: La Sierra Ballroom - located within the SweetFire Restaurant
Registration Access: Attendees, Spouses
Women of eCap is a dedicated gathering designed to celebrate, connect, and empower the women shaping the future of skilled nursing and healthcare. More than a networking event, Women of eCap creates s...

6:30 pm – 9:30 pm — **Food & Fun**

Welcome Bash

Location: Plaza San Saba, Esparaza Lawn and Primero Terrace
Registration Access: Attendees, Spouses
Kick off eCapWest at the Welcome Bash, an evening of networking, entertainment, and great conversations. Connect with fellow attendees, reconnect with familiar faces, and start building relationships...

Day 2 — Tuesday, November 17, 2026

6:00 am – 10:00 pm — **Activities**

Synagogue

Location: San Juan (Level 3)
Registration Access: Attendees
Sponsored by: Specialty Rx
A synagogue is available for attendees who wish to pray or observe religious services. Sponsored by Specialty Rx.

7:00 am – 9:00 am — **Food & Fun**

Breakfast

Location: San Antonio Ballroom Foyer and North Terrace
Registration Access: Attendees, Spouses
Sponsored by: Tech-Keys, Global Tech
Fuel up for the day with one of eCapWest attendee favorites. Enjoy an incredible breakfast spread while connecting with fellow industry professionals before a full day of sessions, networking, and opp...

7:00 am – 6:00 pm — **Registration**

Registration Desk

Location: San Jose Foyer
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...

7:30 am – 8:15 am — **Activities**

Yoga

Location: Quenche Patio
Registration Access: Attendees, Spouses
Start your morning with a revitalizing yoga session to center your mind and body before the day’s full schedule. All levels welcome, so come as you are and ease into the day feeling refreshed.

9:00 am – 5:00 pm — **Podcast**

eXCHANGE Podcast

Location: San Antonio Ballroom Foyer
Speakers: Kimberly Marselas (Moderator)
Sponsored by: 360 Media Group, McKnights
The Exchange Podcast One interview at a time, The Exchange Podcast at eCapWest builds a library of high-quality conversations with owners, operators, executives, investors, lenders, and innovators who...

9:00 am – 5:00 pm — **Networking**

Networking

Location: San Antonio Grand Ballroom (level 2)
Registration Access: Attendees
Sponsored by: T7 Capital
Connection is at the core of eCapWest. Meet industry leaders, share ideas, and form new relationships while deepening existing ones in a setting built for meaningful conversation.

9:00 am – 5:00 pm — **Workshop**

The Megadata AI Lounge

Location: San Antonio Grand Ballroom (level 2)
Speakers: Tanvir Ahmed Shaikh (Innovation Advisor), Kasun Amarasinghe, Ph.D. (Innovation Advisor), Rema Padman (Innovation Advisor)
Sponsored by: MegaEdge, Megadata Health Systems
Step inside the AI lounge, an interactive experience designed to turn today's operational pain points into tomorrow's possibilities. Connect with professors from Carnegie Mellon, alongside engineers o...

9:00 am – 5:00 pm — **Catalyst**

The Catalyst Lounge

Location: San Antonio Grand Ballroom (level 2)
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Take a break, grab a cup, and keep the conversation going. The Catalyst Lounge, sponsored by Viventium + Apploi, is a dedicated space to connect with colleagues, catch up with friends, and build new r...

9:30 am – 10:15 am — **Session**

Capital in Transition: HUD, REITs & the Future of Skilled Nursing Capital

Location: Grand Ballroom
Speakers: Jason Dopoulos (Moderator), Jennifer Buhlman (Panelist), Ross Holland (Panelist), Vikas Gupta (Panelist)
Registration Access: Attendees
Sponsored by: Texas Capital Bank
Capital markets are entering a new chapter. With HUD modernizing portions of its lending process and investors reevaluating opportunities across healthcare real estate, executives must understand wher...

10:30 am – 11:00 am — **Catalyst**

Catalyst Final Pitch Showdown – Showcasing Innovation in Skilled Nursing

Location: Session Room
Speakers: Adam Lewis (Mentor)
Registration Access: Attendees
Sponsored by: Viventium + Apploi
The Catalyst Final Pitch Showdown, sponsored by Viventium + Apploi and hosted by Adam Lewis, brings eCap West's top three innovators from Day One back to the stage to pitch in front of the entire eCap...

11:30 am – 12:15 pm — **Session**

From Courtside to Fireside: A Conversation on Leadership

Location: Session Room
Speakers: David Robinson (Panelist), Aaron Krawitz (Panelist)
Registration Access: Attendees
Sponsored by: Bravo Capital
From Courtside to Fireside: A Conversation with David Robinson Sponsored by Bravo Capital Join former NBA player David Robinson for a fireside conversation with Aaron Krawitz of Bravo Capital explorin...

12:30 pm – 1:15 pm — **Activities**

Meet & Greet David Robinson

Location: San Augustine
Registration Access: Attendees
Sponsored by: Bravo Capital
Continue the conversation after "From Courtside to Fireside" with an exclusive meet and greet featuring former NBA player David Robinson. This is your opportunity to connect personally with Robinson,...

12:30 pm – 2:00 pm — **Food & Fun**

Lunch

Location: San Antonio Ballroom Foyer and North Terrace
Registration Access: Attendees, Spouses
Sponsored by: Global Tech, Tech-Keys
Take a break, grab a great meal, and continue the conversations that make eCapWest special. Lunch provides the perfect opportunity to network with fellow attendees, reconnect with colleagues, and buil...

3:30 pm – 5:00 pm — **Activities**

Tennis

Location: Tennis Courts
Registration Access: Attendees, Spouses
Hit the court for a friendly afternoon of tennis with fellow attendees. All skill levels welcome to come for the match, stay for the connections.

5:45 pm – 6:30 pm

Mentorship Exchange Mixer

Networking **Food & Fun**

Location: Primero Terrace
Mentors: Adam Lewis (Mentor), Jess Dalton (Mentor), Chris Eamiguel (Mentor), Jennifer Sternshein (Mentor), Ari Mark (Mentor), Ben Reisman (Mentor)
Registration Access: Attendees
The best advice often comes from a single conversation. This curated networking mixer brings together leaders for meaningful discussions, shared experiences, and authentic mentorship. Whether you're l...

6:30 pm – 9:30 pm

Premier Dinner

Food & Fun

Location: Plaza San Saba
Registration Access: Attendees, Spouses
The Premier Dinner offers an evening of upscale décor, interactive booths, and gourmet cuisine. It's a night of elevated fun, great food, and unmatched networking with industry leaders.

Day 3 — Wednesday, November 18, 2026

6:00 am – 12:00 pm

Synagogue

Activities

Location: San Juan (Level 3)
Registration Access: Attendees
Sponsored by: Specialty Rx
A synagogue is available for attendees who wish to pray or observe religious services. Sponsored by Specialty RX.

7:00 am – 12:00 pm

Registration Desk

Registration

Location: Lobby
Registration Access: Attendees, Spouses
Sponsored by: TapestryHealth
Check in, pick up your badge, and connect with fellow attendees as you kick off your eCapWest experience. Registration is proudly sponsored by Tapestry Health. Our team will be available to answer que...

7:30 am – 12:00 pm

Breakfast and Networking

Food & Fun

Location: Plaza San Saba, Esparaza Lawn and Primero Terrace
Registration Access: Attendees, Spouses
Start the final day of eCapWest with a great breakfast and one last opportunity to connect with fellow attendees. Reflect on key takeaways, strengthen new relationships, and make the most of your fina...